



gsema.org

#### **GSEMA IN 2018 BY THE NUMBERS Figures based** on annua<mark>l data</mark> collected in 2018. GSEMA is the 2,636 TROOPS 10<sup>th</sup> largest Girl 78 Scout council in the USA. 29,6 COMMUNITIES GIRL MEMBERS C DAY RESIDENT CAMPS CAMPS 15,189 VOLUNTEERS 1,512 GIRLS SERVED THROUGH COMMUNITY PROGRAMS 1,650 OUTDOOR-TRAINED VOLUNTEERS 105 SOLD-OUT CAMP PROGRAMS SUMMER CAMPERS ARCHERY TROOPS CAMPED 459,600 HOURS SPENT BY CAMPERS OUTSIDE AT GSEMA PROGRAM PROPERTIES PARTICIPANTS 49,000 9,000 BRONZE AWARDEES STEM BADGES EARNED GOLD COMMUNITY SERVICE HOURS AWARDEES GIRLS PILOTED NEW '\ SPACE SCIENCE BADGES FOR TAKE ACTION AND SILVER 350 HIGH AWARD PROJECTS AWARDEES

84% OF TROOPS SOLD COOKIES

20,858 GIRL ENTREPRENEURS IN THE COOKIE PROGRAM



**DID YOU KNOW?** 

72% OF FEMALE SENATORS

OF FEMALE FORMER

**56%** OF FEMALE GOVERNORS

OF WOMEN IN THE

SECRETARIES OF STATE 116<sup>TH</sup> CONGRESS





# Nature Exploration & Mountain Escapades

A li year long Girl Scouts are trekking through, learning from, and growing in the outdoors at Girl Scout camps and beyond. Girl Scouts from Roxbury (top) spent a weekend at Camp Runels in Pelham, New Hampshire, for their very first campout. Over 50 girl and adult members enjoyed canoeing, outdoor cooking, singing songs around the campfire, and making endless memories, and they're looking forward to their next adventure.

Similarly, Duxbury troop 75220 (bottom) has been committed to campouts since they were Brownies, and now, as Cadettes and Seniors, these girls go on

> at least six a year. The Appalachian Trail, Mount Jackson, Mount Greylock, and the White Mountains—no challenge is too great for these go-getters. Their favorite expeditions include the annual West Point Military Academy Camporee, which has included a muddy three-mile hike with all of their gear, and Operation Snowflake, a winter camping competition. Both exploits test their outdoor skills: knots and lashing, sawing, outdoor cooking, and hiking through terrains of all types. They have placed in numerous challenges including first place in the leadership challenge and third in drill

exercises. Nadia, a Cadette in the troop, affirms: "Our troop isn't intimidated by anything."

"Our troop isn't intimidated by anything."



#### BRONZE AWARD SPOTLIGHT SPECIES CONSERVATION

Junior Troop 78013 from Groveland has made long-lasting impact to protect Blanding's turtles—a threatened species in Massachusetts and a common visitor to the Meadow Pond ecosystem in their town. To earn the Bronze Award, the highest award Girl Scout Juniors can achieve, they started by meeting with a local turtle expert to learn the origin, environment, and characteristics of the species, as well as conservation efforts. Next, the girls met with the local Board of Selectmen to be granted approval to construct and post turtle crossing signs along high-traffic roads in their community these turtles often cross to nest.



They then hosted an informational event in which many girls were able to learn about the turtles and advocacy opportunities, create miniature model turtles, and perform conservation-themed skits. Troop 78013 is motivated to continue the preservation of Meadow Pond and has plans to participate in a safe turtle release program.

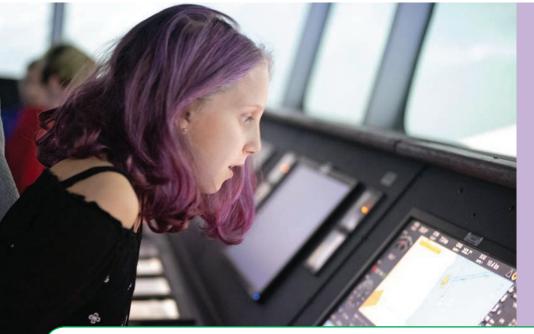


# The Female STEM Pipeline

Girl Scouts has pledged to reach 2.5 million girls by 2025 with meaningful STEM experiences, opportunities to explore their curiosity, and the resources necessary to take action for a better world. Girl Scouts of all ages can now earn 30 new STEM badges that address some of society's most pressing needs including cybersecurity, environmental stewardship, mechanical engineering, robotics, and space exploration. In advance of national rollout, several local troops were selected to pilot space science badges in collaboration with NASA and the SETI Institute. Girls simulated crater impact on lunar and Martian soil, modeled moon phases and constellations, and learned what it takes to prepare a planetary rover for action.



Girl Scouts pursue their STEM curiosities all year long. They write and crack code, apply principles of aerodynamics as they engineer cars, experiment with strands of DNA, and so much more at GSEMA events including the Great Race Challenge, the STEM Conference and Expo, and MathMovesU<sup>®</sup> (below, at a Massachusetts Maritime Academy ship simulator). And from shark dissections to launching their own model rockets, campers embrace the splendor of summer and engage in scientific inquiry at all eight of our summer camps.



According to The Girl Scout Research Institute's recent study Decoding the Digital Girl, 64% of Girl Scouts are digital leaders, compared to 50% of boys and 43% of non-Girl Scout girls. And while non-Girl Scout girls' interest in STEM fields drops 19% from middle to high school, **Girl Scouts' interest in these fields actually increases from age 8: from 67% to 74%.** 



#### silver award spotlight A RESOLVE FOR RECYCLING

Cadette Troop 85221 from Acton was shocked to discover there were no recycling initiatives at their junior high school. Thus began their project to earn the Silver Award, the highest award Girl Scout Cadettes can achieve. After the girls raised their concern with the principal, the school administration agreed to consider a recycling program, despite past program failures. In collaboration with producers at a local television studio, the girls wrote a script, shot footage, and created an informational video, which was aired to the whole school. Thanks to the Girl Scouts'



determination, the administration implemented a recycling and composting program, which the girls helped facilitate throughout the year. As a result, more than 400,000 foam trays and innumerable drink containers have been eliminated, and the new lunch trays are compostable. "There were times when we had to stand up for recycling and composting," says Claudia. "Our principal didn't want us to do the project because he didn't think that it would work." Now the recycling program is being implemented in other schools. Claudia adds, "Recycling became the school norm, and is quickly becoming the town norm."





Dorchester Girl Scouts were "the driving force" behind the initiative, said the ordinance's lead sponsor Councilor Matt O'Malley. plastic bags, from their local streets to the ocean habitats of marine wildlife. They also partnered with a volunteer group that creates reusable bags out of donated fabric. The girls participated in sew-a-thons alongside Councilor O'Malley, and hit the streets to sell the bags and raise awareness of the impact of plastic bags on the environment with signs reading "Save the turtles!" and "Please reuse your bags!" Some Girl Scouts spent time calling city councilors for their support. "It's important; it affects everyone," Clare says. "When people talk about fighting fossil fuels, this is a way to do that." Even more troops are initiating similar change in their communities: Girl Scouts in Brookline, Ashland, Tyngsborough, and Wellesley, among other towns, are also influencing local plastic bag bans.



#### gold award spotlight LONG-LASTING COMMUNITY IMPACT

The Girl Scout Gold Award is the highest achievement a Girl Scout Senior or Ambassador can earn, and requires over a year of work and dedication. Julie from Weston earned the award by teaching selfdefense lessons including de-escalation techniques, physical defense moves, and the risks and symptoms of emotional and physical harm. Melissa from Topsfield renovated a shelter for women and children by repainting the rooms, reconstructing and replanting the garden, and coordinating a collection of supplies for residents. Caroline from Hanover built an outdoor learning space with a gathering circle, garden, and nature trail, and created an outdoor curriculum for the local school system. Katherine from Weymouth rewrote the safety manuals for all of the career and technical education program courses at her high school to include updated procedures and equipment guides. "Being a Girl Scout has helped me become a stronger person," Katherine says. "I can see a problem, set a goal, and accomplish it."



Topsfield Gold Award Girl Scouts with Senator Joan B. Lovely

"Being a Girl Scout has helped me become a stronger person. I can see a problem, set a goal, and accomplish it."

# Advocacy in Action

**T** n late November 2017, Boston Mayor Marty Walsh signed an ordinance banning single-use plastic bags in Boston, after the City Council unanimously approved the measure. Councilor Matt O'Malley was the ordinance's lead sponsor, and said Dorchester Girl Scouts were "the driving force" behind the initiative. Troop 68277 had spent a year gathering signatures in favor of the ban after learning about the environmental impact of





**Girl Scouts of Eastern Massachusetts** gratefully acknowledges the individuals, corporations, foundations, and community partners who gave generously to ensure that every Girl Scout continues to have the opportunity to discover her passions and talents, try new things, and participate in activities to which she may not otherwise have access. This listing reflects all cash gifts, new pledges, and in-kind donations of \$250 and above recorded during fiscal year 2018 (October 1, 2017 – September 30, 2018).

We could not serve our girls or support our volunteers without your help.



# **DEAR FRIENDS & SUPPORTERS**

Every year in Girl Scouts, tens of thousands of girls across eastern Massachusetts are paving the way to a better world. They're learning life and safety skills while adventuring through the outdoors, and becoming innovative thinkers and doers as they earn brand new STEM badges. They're developing leadership skills with mentorship from female businesswomen and volunteers while challenging themselves to make real and lasting community and global change.

As girls do all of this, they are part of a history more than 100 years strong. And yet our program continually evolves to best prepare girls for an innovative world. This union of longstanding tradition and everchanging modernism is the core of Girl Scouts and puts us at the forefront of female leadership development.

We believe girls have what it takes to overcome obstacles and make an impact where it matters, whether it be the gender pay gap, female representation in leadership, civil rights advocacy, or whatever else their passions may be. We are committed to providing the resources and support for girls to empower themselves, build their selfconfidence, and navigate the fight for equality.

Last year, we made big strides to help girls make important impact. And we're positioned and ready to take that

This union of longstanding tradition and ever-changing modernism is the core of Girl Scouts and puts us at the forefront of female leadership development.

support to a whole new level going forward. We're specifically eager to lean into our goal for every girl in eastern Massachusetts, regardless of background or circumstance, to experience the benefits of Girl Scouting. We are building out new community programs for girls from underserved communities that deliver the Girl Scout Leadership Experience through new, accessible, and exciting platforms.

There is so much to be proud of, and even greater achievements to look forward to, and we thank you for helping us advance in our mission. With the power of our girls, the dedication of our volunteers, and the encouragement of our supporters, we stand ready, as the preeminent leadership development organization for girls, to reach even higher.

Yours in Girl Scouting,

Juicia Tilford

**Tricia Tilford** Board Chair and President



#### **BOARD OF DIRECTORS**

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#### Champion (\$100,000 and higher)

BNY Mellon The Horn Family Marie G. Dennett Endowment Fund United Way of Massachusetts Bay and Merrimack Valley

#### Ambassador (\$50,000-\$74,999)

Anonymous Toyota Financial Services, via Girl Scouts of the USA

#### Senior (\$25,000-\$49,999)

Citizens Bank Department of Elementary and Secondary Education Liberty Mutual Foundation Raytheon, via Girl Scouts of the USA Tricia J. Tilford

#### Cadette (\$15,000-\$24,999)

Dell Ann Schwarz Janzen William E. Schrafft and Bertha E. Schrafft Charitable Trust

#### Junior (\$10,000-\$14,999)

Patricia Hennessy Chadwick Eastern Bank Intel Corporation KPMG, LLP Jane L. Lundquist NASA & SETI Institute, via Girl Scouts of the USA Procter & Gamble Raytheon Integrated Defense Systems Rockland Trust-Peoples Federal Foundation Summer Fund Diane M. White Winfield S. Russell Trust

#### Brownie (\$5,000-\$9,999)

Abbot and Dorothy H. Stevens Foundation Amelia Sillman Rockwell & Carlos Perry Rockwell Charities Fund, Bank of America, N.A., Trustee Brittany Baltay Blue Cross Blue Shield of Massachusetts City of Lawrence Kelly and Robert Corwin Daniel W. Field Trust Deloitte Marcia Foti • Frederick Lobl for Charities, Bank of America N.A., Trustee Freudenheim Partners Paul Gilbert and Patricia Romeo-Gilbert John Hancock Financial Services Krokidas & Bluestein LLP The Linda Hammett Ory & Andrew Ory Charitable Trust Michele E. Dufault Foundation Patricia A. Parcellin Peggy Meyerhoff Pearlstone Foundation People's United Community Foundation Pw/C Carol Sapoznik United Way of Greater New Bedford Roxanne and Michael Zak

#### Daisy (\$2,500-\$4,999)

AAFCPAs Aubert J. Fay Charitable Fund Bank of America Bank of America LEAD for Women, via Girl Scouts Hornets' Nest Council The Charlotte Home Tracy Curley Lynn Saunders Cutter and John Cutter DCU for Kids EMD Serono, Inc. Essex County Community Foundation - Greater Lawrence Summer Fund Elizabeth Fitzula Heather M. Ford Barbara H. Fortier and Karen Edlund Girl Scouts of the USA Dee Hadley **Keystone Partners** Kronos, Inc. Diane L. Longtin Erin Maltbie • Massachusetts Maritime Academy MathWorks Marcia Metz Mary Shapiro Tri State Fire Protection, LLC

#### Guide (\$1,000-\$2,499)

Adelaide Breed Bayrd Foundation The Agnes M. Lindsay Trust Angela Anderson Arnold Worldwide LLC Ashdon Farms/QSP Julia and John Barker

Bay State Federal Savings Charitable Foundation Laura Beechwood Sarah Bixler and Christopher Tonkin Sally Bond and Joseph Picardi Pamela Brennecke Café Services Paulette Carvalho Charles G. Pringle Foundation Sabina Ewing EY LLP FLIR Systems Peter and Kerstin Glick Grant W. Koch Scholarship Fund LeAnne Grillo Joyce Hamlyn HarborOne Bank Lois S. and William P. Harris Michelle and Todd Harris Holly Hog Charitable Foundation Diana and G. Lee Humphrey Ann S. Hurd Jude lannaccone Institution for Savings Charitable Foundation Shahn and Edwin Knights Julie Ann Kulchuk Ruth Leiby Bonnie Lombardo Cari Palmer Lord Shannon Luggelle Wendy and Robert Macdonald Mansfield Bank Charitable Foundation Marie G. Dennett Foundation Maynard Community Chest Diane E. McCarthy Regina M. Mullen MutualOne Charitable Foundation Needham Memorial Trust



(L-R): Eileen Sullivan, Janet Coombs, Skip Carver, Michelle Kramer, Wynelle Hummel, Nancy Marshall, LeAnne Grillo

• Marathon - Team Girl Scouts: Individuals who participated in the running of the 2018 Boston Marathon and raised funds for our health and wellness initiative. Special thanks to John Hancock for their partnership in the Marathon Non-Profit Program.



(L-R): Kathleen Walsh, Lorraine Horn, Pam Salkovitz, Joanne Johnson

Nellie Mae Education Foundation Margaret and Stephen Ober Roc and Ren O'Connell Offshore Marine Services Olive Connection Specialty Gourmet Shop Steven Onishi and Dawn Alling Melissa A. Palmer Personal Computer Resources Janet Phlegar Jane Puffer Robert Treat Paine Association Wyley and Suellen Robinson Linda A. Rossetti Jill and Jane Rothenberg-Simmons Jennifer Russo Omar A. Saldaña Linda Schuller Sarah Seamans

Simmons University Elizabeth Sobol South Boston Community Development Foundation Peggy and Jonathan Stevens Christine M. Surette Deborah Taft and Terri Rutter Taunton-South Shore Foundation Kristen Truglio United Way of Greater Plymouth County Virtustream

### Adventurer (\$500-\$999)

Jared Adair American Legion Post #308, Orleans, MA Veterans Fund of the Cape Cod Foundation Anonymous Meg Bennett Bethesda Lodge #30 I.O.O.F Marianne H. Bickerton Bright Horizons Foundation for Children Denise Burgess Elaine Caprio Patricia Carroll Janet L. Coombs Jim Cronan Kerin Ann Deely Patricia H. Deyton Timothy and Jessica Donohue **MB** Flanders Rachael Fusco Patricia and Kevin Gallagher General Dynamics Mission Systems Megan Goddard Ms. Kristen M. Gryglik Ann E. Halteman Sheila A. Harrington Harris Miller Miller & Hanson Inc. Maureen Harrison and Jennifer Ulicnik Harvard Pilgrim Health Care Kyung Hwang Selena Joe Joanne and Ralph Johnson Lorenzo and Maryann LaVita Katherine and Leroy Le Lacheur The Leblang Charitable Foundation Caryn A. Libbey, M.D. Louise A. Mallette Sue McKay

Diane McLoughlin Kristine Mcwilliams Kathryn Cochrane Murphy Nancy Naglin Kevin O'Connor **Pfizer Foundation** Brian Piccolo Nicolette Preble Christopher W. Rogers Rotary Club of Woburn Janice Ruell and Stephen Mongeau Paula and Paul Ruozzi Ritchie and Ken Saunders Gretchen Slemmons Laura Staich Richard P. Tobin Troop 71844 Waltham Community Foundation Carrie Weatherbee Barbara E. Wolfinger

#### Explorer (\$250-\$499)

Hillary Abbey Jillian Alpert Anonymous Arlington Service Unit Patricia B. Beckwith Gail Sullivan Begley Bertucci's, Inc. Boston Red Sox Hans Brings Theresa S. Brockelman Melissa R. Brown

# HISTORICAL PRESERVATION GRANT

hanks to the resources and support of the Girl Scout Museum at Cedar Hill volunteers and Waltham Mayor Jeannette A. McCarthy, GSEMA secured a Community Preservation Act grant from the City of Waltham to rebuild two historical elements of the Camp Cedar Hill property: the Council Bowl and the Cedar Hill fountain. These features pay homage to the influential Warren family, specifically daughter Cornelia Warren, who bestowed 75 acres of her Cedar Hill property to Massachusetts Girl Scouts. Constructed in 1925, the Council Bowl is a simple, outdoor stone



and earth amphitheater. It quickly became a significant landmark for Girl Scouts, welcoming notable early supporters of the movement including



Helen Storrow and former First Lady Lou Henry Hoover. The Council Bowl will be rebuilt for campers, troops, and other visitors to enjoy once again. The marble Cedar Hill fountain, built around 1855, is one of the last remaining remnants of the original Warren family mansion, and will be rebuilt to its original state to continue to welcome families to Camp Cedar Hill.

Top right: Council Bowl in use in the mid-1920s. Bottom left: In preparation for this project, four goats lived in the Council Bowl to munch away at the invasive plant species that have impeded its use.

Linda Byron Cabrillo Advisors Lindsay H. Cavanagh Lucy Chie CohnReznick Mark Connolly Kerrie Constant Christie Coombs Stacey and James Coyne Gill Fishman Erin Flaherty-Kaestner Joel Gardiner Richard and Anna Goettle Pamela Goodman Rene and Mary Guilmet Elizabeth Hamiroune Jessica Hazzard Katherine A. Hesse, Esq. Ginger Hook Ms. Fredie Kay, Esq. Sue and Bill Kohlman Jill and Chrisopher Kroger Sonia Kwon Kristin and Matthew Lynch Dorothy J. Macaione Meghan Maro Anne M. Mastro-Valade Jim McCarthy Mary McNiff Angela Menino Peg Merzbacher Juliana Nedd Margaret Norcross-Devin Marie B. Normoyle Nicole O'Malley Mary O'Neal Cathy and Timothy O'Neil Virginia D. Packer Carmen Pancerella Biz Paynter Carol Pons Janet Richardi Salem Five Charitable Foundation Second Congregational Church Patricia and Edmond Simmons Augusta C. Stewart Patricia Stewart Denis and Dotti Sullivan Eileen B. Sullivan Peter Sullivan Jacqui Sweeney Anne-Marie and Narciso Tan Gail Terman Jennifer Noelle Tice Troop 219 of Marblehead Barbara Vlacich Dr. Brenda Wrigley Yozell Associates

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# JULIETTE GORDON LOW SOCIETY

n 2018, GSEMA was issued three Planned Giving Challenges by some incredible supporters. There were two Movement-wide challenges, one by Dianne Belk, the Founding Chair of the Juliette Gordon Low Society, and her husband, Lawrence Calder, and another by passionate supporters Erik and Eva Andersen. Then GSEMA's own Planned Giving Champion, Pat Romeo-Gilbert, issued her own challenge to the council. Many supporters stepped forward to make planned giving commitments, and as a result, GSEMA met all three challenges and the council's Juliette Gordon Low Society membership doubled. Thanks to the generosity of our challengers,

GSEMA received planned giving commitments from both Dianne and Lawrence and Erik and Eva, as well as a current gift from Pat Romeo-Gilbert. We are so grateful for our challengers and Juliette Gordon Low Society members for helping to ensure the future of Girl Scouting in eastern Massachusetts.

Erik and Eva Andersen Girl Scout Movement-wide Challenge Planned Gift Anonymous (2) Dianne Belk and Lawrence Calder Girl Scout Movement-wide Challenge Planned Gift Dorothy Lozowski Boisvert Ruth N. Bramson Mary M. Browne Kelly Corwin Lynn Saunders Cutter Michelle V. Duane Rachael Fusco LeAnne Grillo Michelle Harris Carole Herman Karen Iolli Joanne L. Johnson Nancy Kiehnle Kathryn King Sonia Kwon Laura P. Lane Diane L. Longtin Cari Palmer Lord Jane L. Lundquist Mary-Ann Macaione Anne M. Mastro-Valade Regina M. Mullen Edward Napekoski Judith Nitsch Roberta J. Noland Roc O'Connell Sandra Publicover Elisabeth B. Roitman

Patricia C. Romeo-Gilbert Linda A. Rossetti Paula J. Ruozzi Renee Sack Carol Sapoznik Linda Schuller Crystal Sekerak Gail R. Shapiro Peggy H. Stevens Tricia Tilford Diane M. White Zuania Wood



Philanthropy means deciding what is important to you and leaving a legacy to support the values, the ideals, and the institutions in which you believe.

- Patricia C. Romeo-Gilbert

If you have included or would like to include GSEMA in your will, trust, or other estate planning vehicle, please email legacy@gsema.org. We would love to welcome you as a member of the Juliette Gordon Low Society.

## **GIFTS IN KIND**

Captivate Network Citizens Bank Craig Sutton Entertainment Gill Fishman Associates Bobby Guliani The Improper Bostonian JCDecaux North America Sonia Kwon Lamar Anne Mastro-Valade Roberta J. Noland OUTFRONT Media

Randy H. Goodman Photography Ryan Amusements Serna Organic Landscaping Tricia Tilford

# CORPORATE PARTNER SPOTLIGHT



**BNY Mellon** has supported GSEMA's STEM programming since 2017. GSEMA's STEM-focused efforts align with BNY Mellon's new philanthropic strategy, which supports organizations that help build the workforce of the future through the development of business and technology skills. In the 2017-18 membership year, BNY Mellon executives and other staff volunteered directly with Girl Scouts: In addition to participating in the Extreme Gingerbread House Design program, they also facilitated workshops at the Lead Your Way Conference and STEM Conference and Expo on topics including flexible thinking, developing

a personal brand, the stock market, and financial decision making. Diane McLoughlin, Head of Eagle Americas and Chief Client Officer at Eagle Investment Systems, a BNY Mellon Company, was honored as a 2018 Leading Woman for her outstanding contributions to women in the community. The BNY Mellon team also helped foster GSEMA's new Alum Network at various networking events and within their employee base. BNY Mellon was honored in 2018 by GSEMA with a Girl Scout Green Partner Award, in recognition of their strong partnership with our organization.

Top: Diane McLoughlin, 2018 Leading Woman, receives her award at the event. Bottom: BNY Mellon guests admire girls engineering shake-proof gingerbread houses.

# ELEVATING FEMALE LEADERSHIP WITH THE GIRL SCOUT NETWORK

n 2018, GSUSA launched the Girl Scout Network on LinkedIn to harness the power of over 50 million Girl Scout alums around the world. As part of the Network, alums can unite to champion issues that impact girls and women and build the female leaders of today and tomorrow. Girl Scout alums are powerful and have made significant contributions across society—breaking ground and effecting change as leaders in government and in the boardroom, excelling in STEM and the arts, and so much more.

Locally, the GSEMA Alum Network offers opportunities to reconnect with old friends and support the next generation of female leaders. These experiences offer opportunities to expand professional networks through career development opportunities, workshops, social events, and mentoring.



Local Girl Scout alums reconnect at Springdale Brewery in Framingham.

## FINANCIAL OVERVIEW

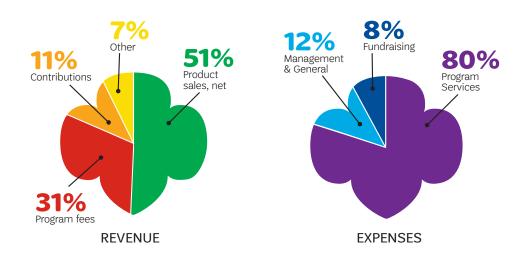
*Girl Scouts of Eastern Massachusetts, Inc. Statement of Activities and Changes in Net Assets for the Year Ended September 30, 2018.* 

#### OPERATING REVENUES AND OTHER SUPPORT:

Total operating revenues and other support	13,599,845
Interest, dividends and miscellaneious revenue	117,150
Net merchandise sales	404,744
Investment return appropriated for operations	494,004
Contributions	1,512,762
Program service fees	4,163,295
Product sales, net	\$6,907,890

#### **OPERATING EXPENSES:**

Net Assets, end of year	\$21,099,924
Net Assets, beginning of year	21,395,340
Changes in net assets	(295,416)
Non-operating activities including property sales	1,120,448
Changes in net assets from operations	(1,415,864)
Total operating expenses	15,015,709
Fundraising	1,183,334
Management and general	1,838,027
Program services	11,994,348





#### **Girl Scout Promise**

*On my honor, I will try:* To serve God and my country, To help people at all times, And to live by the Girl Scout Law.

#### **Girl Scout Law**

I will do my best to be honest and fair, friendly and helpful, considerate and caring, courageous and strong, and responsible for what I say and do, and to respect myself and others,

respect authority, use resources wisely, make the world a better place, and be a sister to every Girl Scout.

Building girls of courage, confidence, and character, who make the world a better place.

Customer Care 844-306-GSEM (4736) customercare@gsema.org

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Boston 420 Boylston Street, Suite 505 Boston, MA 02116

Middleboro 111 E. Grove Street Middleboro, MA 02346

Waltham 265 Beaver Street Waltham, MA 02452







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